

This is to certify that on Fri 4th Mar 2011

Ulla Schat

demonstrated a fundamental knowledge of Scrum roles, events, artifacts, and the rules that bind them together in the Scrum process, as described in the [Scrum Guide](#).

This indicates qualification for membership in a Scrum team.

Scrum.org is pleased to provide certification at the level of

Professional Scrum Master I

Ken Schwaber